



Corporate Review & Business Update 2017

Disclaimer

You are about to review presentations, reports, filings and/or other materials regarding Virinchi Limited (BSE: VIRINCHIQ) that contain time-sensitive information. The information contained therein is only current as of the date thereof. Virinchi expressly disclaims any obligation to review, update or correct these materials after the date thereof. Virinchi may update, amend, supplement or otherwise alter the information contained in any such materials by subsequent presentations, reports, filings, or other means without notice.

Certain statements made on this document or in materials accessed in or through this section of this document are "forward-looking statements," which are subject to risks and uncertainties, and Virinchi's actual results may differ from those indicated in such statements. The information and analysis pertains to Virinchi Limited and its subsidiaries.



| Diversified IT & Healthcare Group | | Global leader in IT Products for Short Term Lending incl. PayDay Loans | | | | Point of Sale, Online & Mobile Credit Service Organization | | |
|--|--|--|--|--|--|--|--|--|
| First Generation IIT/ IIM Entrepreneurs | | ıblic Listed: RINCHIBQ | | 50 app Healthcare Mobility Ecosystem Platform | | · · · | Over 1 mn Clinical Data of Hospital Patients | |
| 1000 seater, 200,000 sft own GDC, 300,000 sft hospital, 70,000 sft City Center Dev Park, 200 seater New Jersey corporate office | | | Fast growing Indian Corporate Hospital chain– 800 beds operational at 3 locations | | | Over 1200 resources with over 200 IT consultants in the US | | |
| Information System | | o Delivery Capability in Mobility, Cloud and Predictive Analytics | | Over 80,000 healthcare resources to be trained in Govt of India partnerships | | | | |

Vision & Mission

To be a Global Technology-led-Business Innovator in Healthcare & Financial Domain



Financial Technology

- "To build Globally Inclusive Solutions"
- Over 15 mn short term loans, including payday loans, to sub-prime customers
- Proprietary machine learning credit underwriting tools
- Soon to be launched 'downloadable credit card' in India together with leading banks & NBFCs

Healthcare

- "To serve a Billion Patients"
- Existing 800 bed facilities across 3 locations in Hyderabad, to grow to 5000 beds in 5 years
- Leading HIS/EMR solution with 100+ installs
- Healthcare Ecosystem mobility solution to target 1 mn Integrated Healthcare Providers



Annuity based IT Products & IT Enabled Business Services



Qfund is a technology leader in the short term mortgage industry, managing around 5000+ POS and online installations transacting around \$20 bn annually in the U.S.

www.qfund.net



KSoft Systems Inc. is a 400+ person, consulting and technology services company, serving clients in the Life Sciences, Healthcare, Telecom, Logistics, and Insurance Industries.



www.payez.biz



PayEz is an innovative Point of Sale Credit Service IT Platform to provide lead sourcing, loan generation, machine learning underwriting, lender aggregation and integrated loan servicing for consumer loans

Instant mobile overdraft set-up and point-of-sale credit marketed as Downloadable Credit Card for Indian market

Healthcare Delivery & IT Enabled Business Services



www.virinchihospitals.com



medical technology & sophisticated IT / mobility driven patient care V23 is a unique mobility platform with

Virinchi Hospitals owns and runs state of art multispecialty hospitals in India. The

hospitals are unique delivering advanced

V23 is a unique mobility platform with over 50 healthcare apps connecting the patients and providers across the outpatient ecosystem



www.learn.virinchi.com



Virinchi Learning is a leading Healthcare skill development organization working together with NSDC, Govt. of India to upskill up to 80,000 Healthcare Workers across hospitals & biotechnology services

Virinchi Combinatorics and Systems Biology aims at developing a comprehensive program for population health management through aggregated

www.research.virinchi.com analytics on biomarkers and clinical outcome

Group Infrastructure

State of the Art Infrastructure across multiple locations in India & US







Data Center Farm, SFO, CA



Key Balance Sheet Assets

- Land: 11 acre campus at Hakimpet in Hyderabad with 1000 seater, 100,000 sft, Global
 Delivery Centre
- 500 seater, 50,000 sft City Software Development center
- 50,000 sft Training center, spread in 5000 Sq. meters at Hyderabad
- IDC hosting hardware farm at San Francisco, California



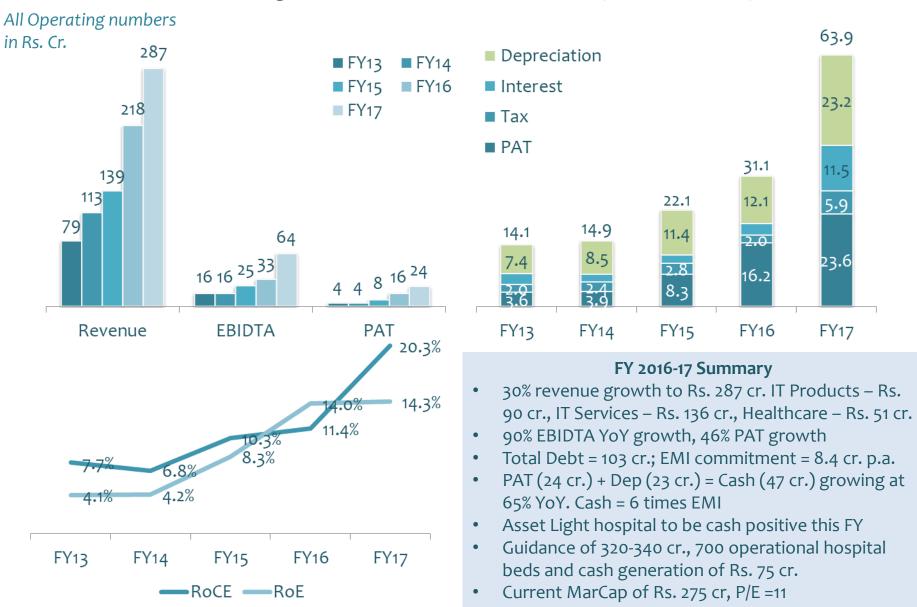
Global Delivery Center, Hyd



600 bed Hospital, Banjara Hills, Hyd

Consolidated Financial Performance

Sustained 30% growth in Revenue with a Diversified Asset Portfolio



Q1FY2018 Analysis

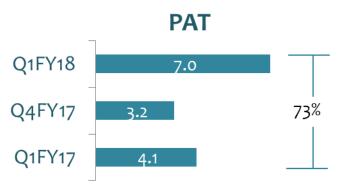
All Operating numbers in Rs. Cr.

Income



EBIDTA

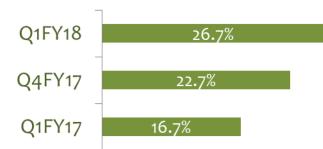


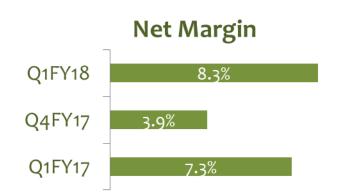


Q1FY18 2.6 Q4FY17 1.2 13% Q1FY17 2.3

EPS

EBIDTA Margin





Recent Major Awards

The Times Health Care 2017 Award for the Telugu Speaking States



Emerging Hospital of the year in Multi-Specialty Hospital category



Best Hospital – Radiology, Best Hospital – Nephrology 7 Individual Doctor Recognitions

State of Telengana Award 2016-17



Best in Revenue among the IT SMEs for the year 2015-16

HYSEA 2017



Best Indian IT SME for the year 2015-16 by Hyderabad Software Exporters Association ⁹

Promoter & Management Team

Vish Kompella Founder - Promoter



- IIT Madras,
- First Generation Serial Entrepreneur with multiple investments in IT, Hospitals, Education, Life Sciences and Social Enterprises









Satyajeet Prasad CEO

- IIT Kharagpur, IIM Lucknow, GE Healthcare
- Co-Founder Asclepius Consulting
- Six Sigma Expert
- Industry thought leader in Healthcare Delivery

Vishal Ranjan Group Head, New Businesses

- IIT Delhi, IIM Calcutta (Rank Holder)
- Management Consultant at A.T. Kearney
- Co-founder Asclepius Consulting
- 15+ years of healthcare process technology & consulting

M V Srinivasa Rao

Group President

- BE ECE (OU), IIMA
- 18+ years with Deloitte Touche Tohmatsu India, incharge of the Hyd consulting practice for 11 years
- 24 years in management consulting , Strategy & operations and corporate finance

Neeraj Kumar Head, US Business Development

- IIT Delhi, IIM Lucknow, CFA
- Director Strategy, AXA Worldwide (London & New York)
- Global project implementation at PwC
- Co-founder Shear Web Technologies , www.bigvyor.com

Annexures

- IT Products & Services
- Healthcare Delivery & Services

Global. Inclusive. Business Solutions

IT Business Focused on Scalable Products for Global Markets



Contents

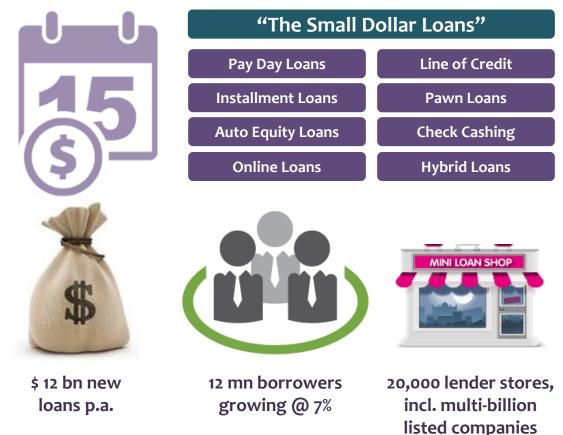
• IT Products & Services

- Qfund
- PayEz
- vMOD
- KSoft
- Healthcare Delivery & Services

Qfund: Flagship Lending Management System

Global Market Leader in Lending Management Solution for Retail Micro Credit Industry





- ~5% of all Short Term US Lending is through Qfund
- Monthly ~450,000 loans are processed amounting to ~ USD 225 mn in value

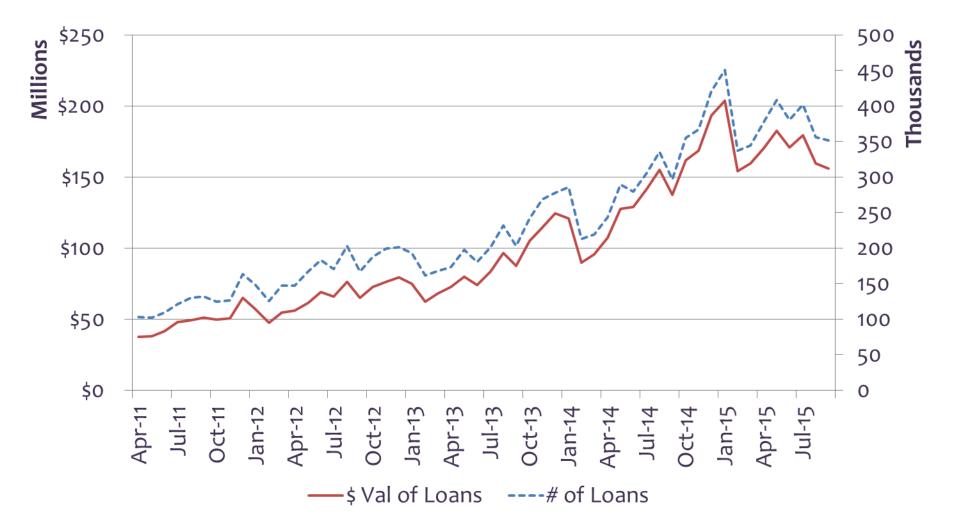
There are more Payday Outlets than McDonalds stores in the US¹

Source: (1) CFPB, March 2014, CFPB PayDay Lending Report March 2014

~5% of all Short Term US Lending is through Qfund

Significant Growth Opportunity Exists while consolidating the Leadership Position

Monthly Loans Processed through Qfund



Heavily Regulated Industry lead to Evolving Strategies

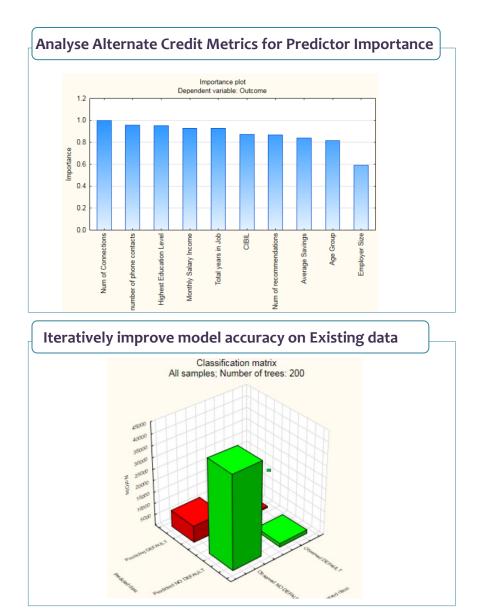
Continued regulatory oversight lead to shifting goal posts, creating Innovation Entry Barriers

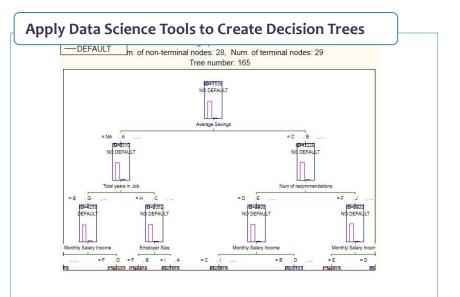


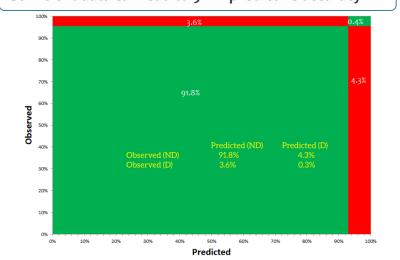
- CFPB revised regulations on refinance, APR and Lenders' Profile lead to Industry innovations on products and business models
- Increasing consolidation bringing scale and efficiencies amongst lenders
- Increased online lending while coexisting with store front models
- Renewed focus by lenders to chose "appropriately profitable customers"
- Agile product with configurability to adapt varied business models
- Industry SMEs to advise customers on appropriate models & technologies
- Mission Critical cloud infrastructure to support distributed operations
- Coexisting models for online, offline and hybrid lending on single identity
- Aggregated online data integrations with sophisticated underwriting tools
- Expanded product line Pawn Loans, Line of Credit, Instalments
- Increased product depth with configurability to evolving regulations
- Built machine learning underwriting tools to support heuristics decisions
- Increased product integrations to provide single window customer data
- Developed lighter product version for small store footprint customers
- Sophisticated mobility enabled business intelligence dashboards
- Expanded product footprint across related consumer lending segments

Sophisticated Machine Learning based Underwriting

Predictive tools on credit quality executed over 15 mn loan transactions



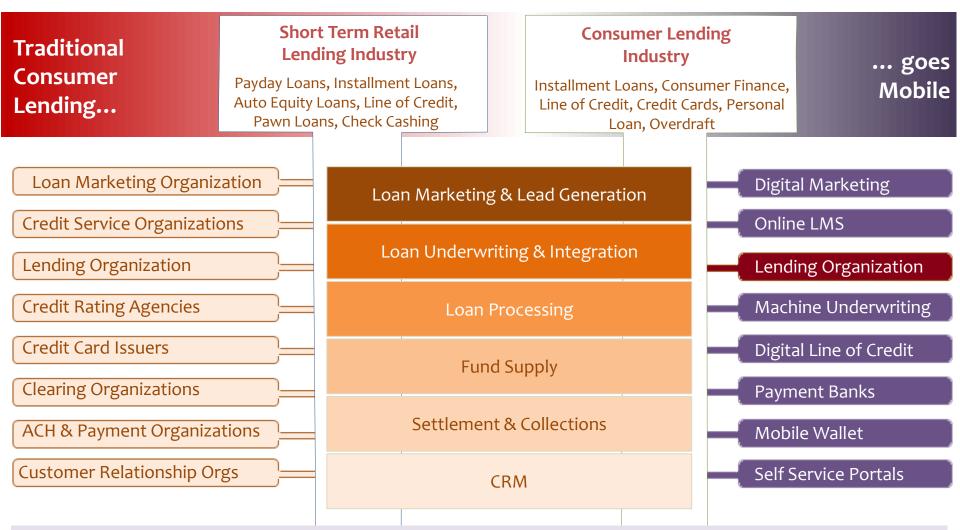




Sufficient data can lead to 90%+ predictive accuracy

Expand footprint across Retail Lending by PayEz & vMOD

Technology already replacing critical parts of the Lending Value Chain



Virinchi aims to leverage and expand its Product Suite to offer Select Digital & Mobility services across the Entire Lending Value Chain for the Mainstream Consumer Lending Industry

Contents

- IT Products & Services
 - Qfund
 - PayEz
 - vMOD
 - KSoft
- Healthcare Delivery & Services

PayEz – Point of Sale Consumer Financing

Sophisticated real-time uncollateralized consumer financing for online and offline purchases

How it Works?



Customer to opt for converting a POS purchase into installment payments PayEz appears as an alternate payment option for Credit Card/ Debit Card for online payments. Offline payers to use portal/ mobile app



Online Credit Check and Loan Eligibility assessment through a wide third party ecosystem and sophisticated credit scoring analytics Installment payments for loans from \$500 to \$10,000 over 3 to 24 months tenure



Pre-Qualified Loans and Credit Score electronically sent to Lender Pool for instant APR quotes/ approvals. Lenders to cherry-pick online loan applications Finance cost borne by Consumer or discounted by merchant. Lender to charge subsidized APR for lead source. Integration/ validation/ ACH cost borne by PayEz



Customer to choose the approved Tenure-APR Program and conclude purchase Next day settlement to Online/ Offline merchants . Direct ACH based collection process – no credit card/ service charges transaction needed

Consumer Finance @ PayEz

Current options are often bureaucratic and delayed with credit check & collateralization

What works?





SME Merchant



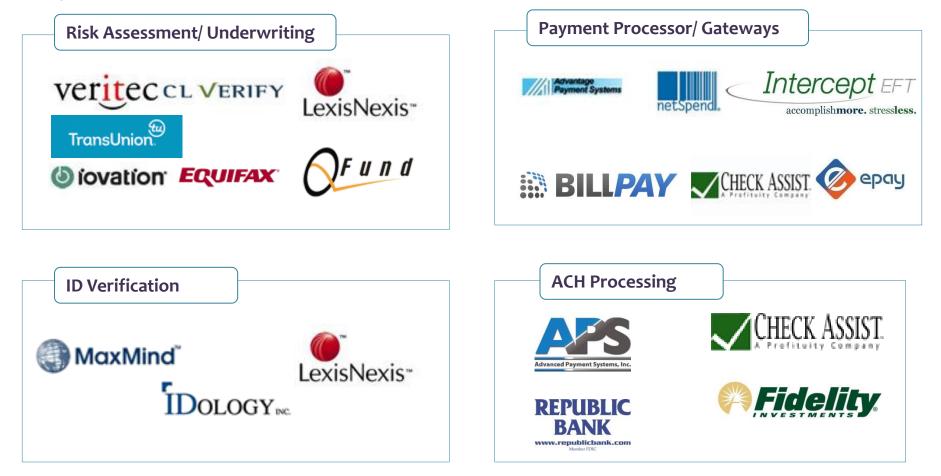
- Instant loan 6 to 24 EMI for >\$500 spend. No need for credit card to be used for installments. No credit limit usage
- Non collateral high value expenses vacation/ hobby lessons/ expos etc.
- Online Paper work/ Credit Check for both online and offline purchases
- Additional option of ACH transactions instead of CC/ Debit card only

- Consumer finance & ACH payment option increases customer options
- Sales pitch improves for turning any large purchase into manageable EMIs
- Increase sales and offer special incentives ('0% finance options') previously available only to large companies
- Sophisticated on-spot credit check & ACH integrations for paperless transactions

Best-in-Class proven Integration Ecosystem

A real-time uncollateralized consumer finance tool requires a robust online integration ecosystem

Why it works?



Contents

- IT Products & Services
 - Qfund
 - PayEz
 - vMOD
 - KSoft
- Healthcare Delivery & Services

Post 8/11, Digital Currency is a National Opportunity

Significant "Goldilocks" conditions aligned for inflection of Digital Currency

250 MN Smartphones

1 BN Aadhaar Numbers

750 MN Bank Accounts with KYC

28 MN(!) Credit Cards **Demonetization** – Govt pushes digital currency PayTM crosses 100 mn accounts UPI-BHIM Payments Cross 300 MN Install Small Merchants need Digital Payment Modes eSignature Accepted by RBI Digilocker for All Government Documents Aadhaar linked KYC & Bank Account **Digital Bank Statement Analysis** Stronger Credit Bureau Reporting

vMOD – Downloadable Credit Card

Aggregating multiple fintech services, initially targeted to 1 mn Healthcare Customer Base

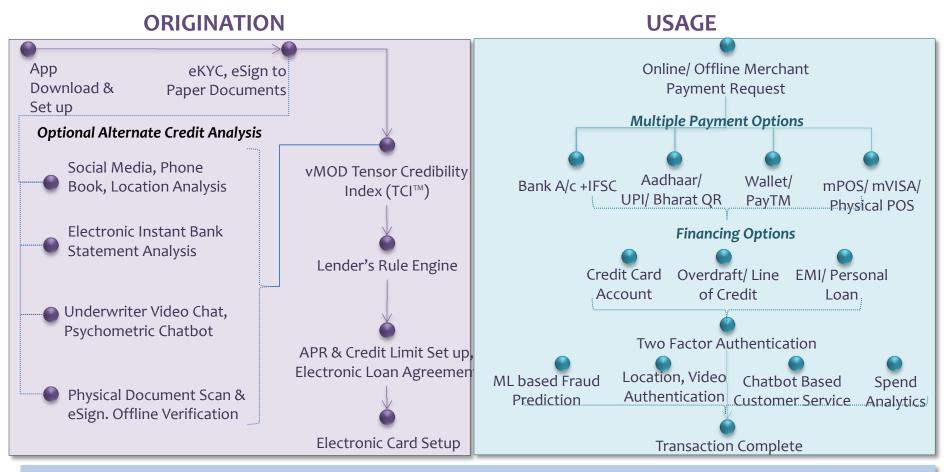
Integrating Fintech Services Ecosystem



Source: CB Insights

End to End workflow on Mobile

Sophisticated & secure integrations across ecosystem allow mobility seamless experience



- Instant mobile credit card set up & Point-of-sale credit settlement on the mobile app
- Paperless documentation for Credit Card generation Adhaar based KYC, Digilocker linked ID proof, two-factor authentication for e-sign, electronic bank statement
- Merchant settlement through UPI gateway, minimize intermediaries
- AI & Predictive Analytics for underwriting and spend insights

vMOD – Alternate Credit Score (TCI[™])

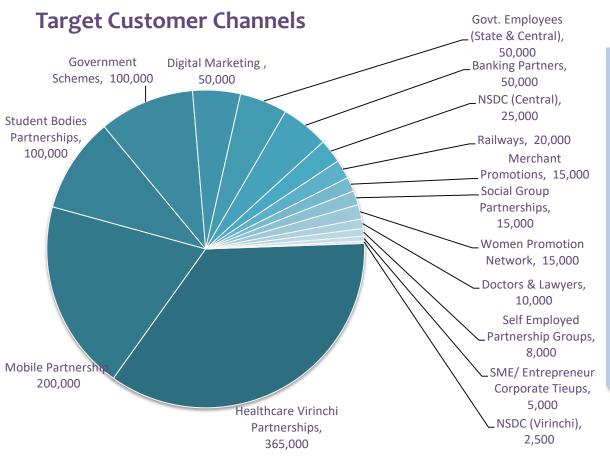
Over 200 parameters integrated through Machine Learning framework to predict credit behaviour

Tensor Credibility Index

| 1 | | | | | | | | | | | | |
|-----------------------|---------|---|---|--|-----------------|--|--|--|--|--|--|--|
| | | cash | demographics | social | | | | | | | | |
| TCI Aggregate | | Monthly Salary Income Monthly ATM Withdrawal Monthly Online Payments Monthly Credit Card Payments Monthly Investments Monthly EMI Monthly Big Ticket Payments Monthly Other Transfers Out Monthly Other Transfers In Monthly Average Balance Calculated Savings CIBIL etc. | City Grade (Metro/Tier1/Tier2 etc) Age Gender Highest Education Level Education Institute Name Past Education Institutes Employer Name Employer Size Past Employer Job Title Years of Experience etc. | No of Facebook Friends No of Facebook posts No of tagged places No of Facebook tagged posts No of Linkedin connections No of Linkedin recommends No of Twitter Followers No of Twitter posts Type of Phone Type of Active Apps No of active phone contacts Avg call time per day etc. | | | | | | | | |
| 000 Number of Records | | Mult | Martin | | | | | | | | | |
| | 540 560 | 580 600 620 640 (| 660 680 700 720 740 | 760 780 800 820 | 840 860 880 900 | | | | | | | |
| TCI Score | | | | | | | | | | | | |

Near Prime Customers

2.8 cr Credit Cards, 78 cr Bank Accounts ; Cost to Originate Credit Card Customer > Rs. 4000



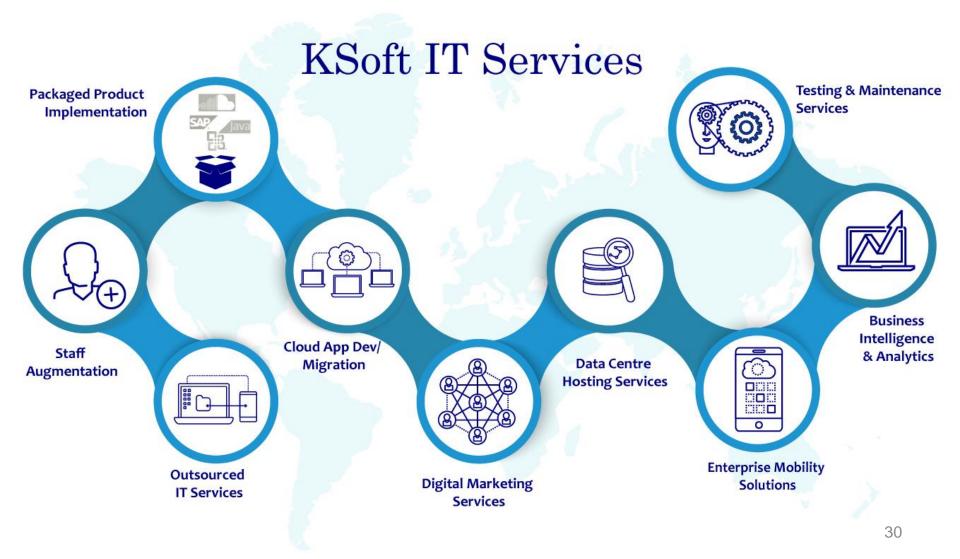
- Credit Partnerships with leading Bank and NBFCs with aim to expand unsecured lending market
- Go-to-market plan built around direct sales to large customer groups (employees of an approved organization)
- Direct Customer access through Healthcare footfall and allied Healthcare product ecosystems
- Multi channel Marketing campaign to include direct customer communication
- Positioned around convenience and digital currency campaign

Annexure

- IT Products & Services
 - Qfund
 - PayEz
 - vMOD
 - KSoft
- Healthcare Delivery & Services

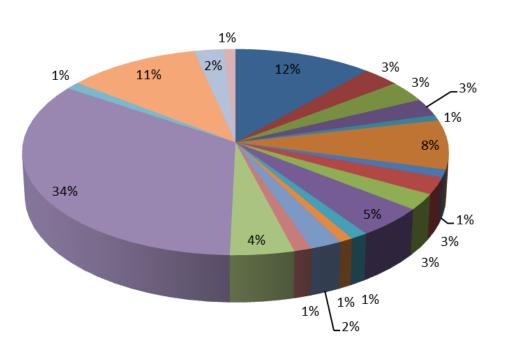
Fast Growing full services IT Portfolio

Competency built around High Quality Onshore and Offshore Personnel



Well Diversified Client Mix

Technology, Telecom & Banking clients contribute > 50% of revenue



- Banking
- Consumer Products
- Consumer Products/F&B
- Education
- Engineering and Construction
- Healthcare and Life Sciences
- Housekeeping Services
- HR Solutions
- Insurance
- Manufacturing
- mobility
- NGO
- Oil & Gas
- Power
- Retail/Appreal/footwear
- Technology
- Telecommunication
- Telecommunications
- Transportation and Logistics
- Utilities, Consumer duarable

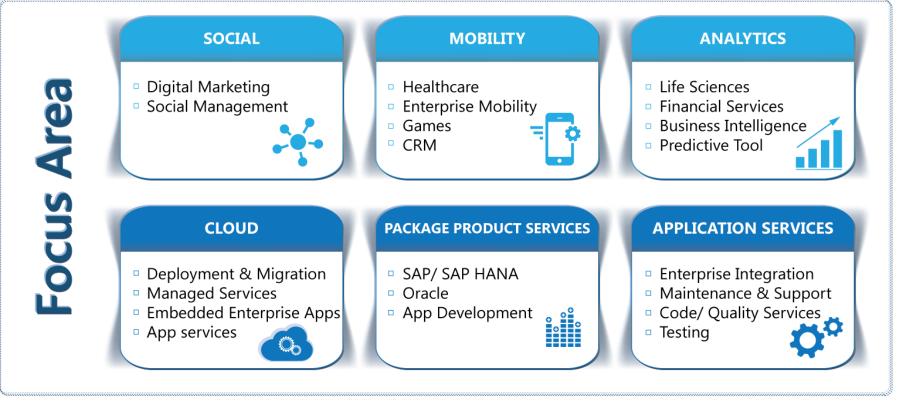
Focus on six competencies

~

S

ANALYTICS

Business Development built around product and domain based sales



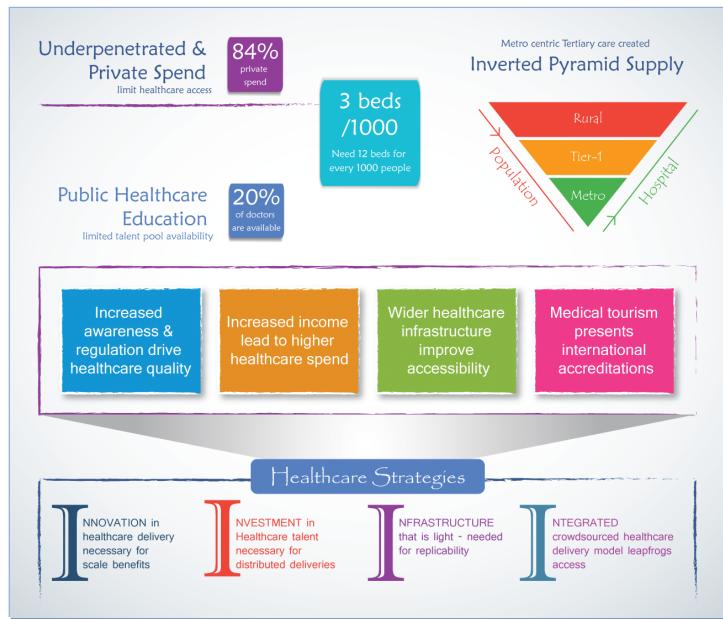


Annexures

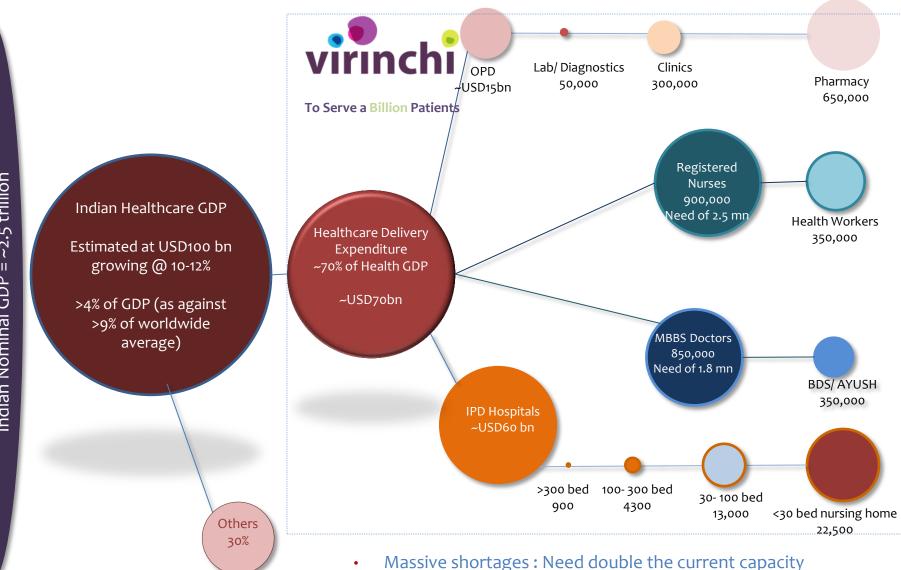
- IT Products & Services
- Healthcare Delivery & Services

Underserved Healthcare Opportunity

Increased Access & Affordability to Formal Healthcare Systems drive sustained growth



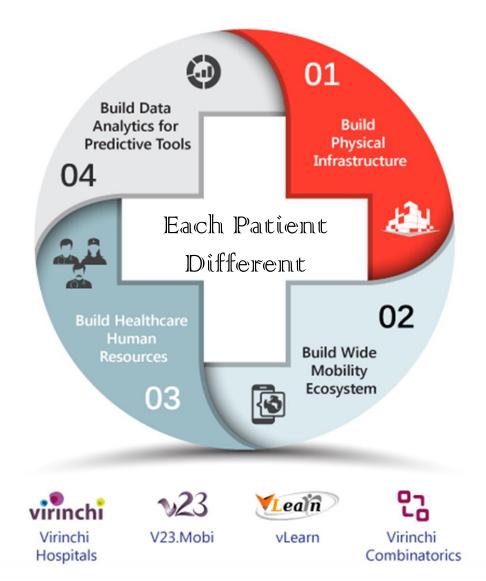
Brick & Click Healthcare Delivery Ecosystem



Current beds ~0.9mn; Need for ~2mn, Bed density of ~9 against 30 standard

Four-Pronged Healthcare Delivery Strategy

To serve a **BILLION** patients



Asset Light Physical Hospital Infrastructure to scale from existing 800 beds to 5000 beds

Strong mobility backed business processes for replicable and scalable patient experience

Build 'the widest healthcare mobility ecosystem'. Open API for new developer partnerships

Provide free cloud based Clinic Management, Lab Management, Hospital Information System

Work with Government Departments to offer free Mobility Network Services & achieve volume

Provide trained workforce to healthcare providers for managing healthcare delivery

Create quality transaction data and electronic medical records through ecosystem

Develop machine learning predictive tools to build data backed healthcare analytics vertical

- IT Products & Services
- Healthcare Delivery & Services
 - Virinchi Hospitals
 - v23 Health App
 - vLearn NSDC Program
 - Virinchi Combinatorics

Virinchi Hospital, Banjara Hills, Hyderabad

PARTNERSHIP OF HUMANITY WITH MEDICINE



600 beds, Four Towers, 350,000 sft

Landmark location @ Banjara Hills

C.O.N.N.E.C.T.[™] Super specialities

140 critical care beds, 11 OTs, 2 Cath

🕥 040 4699 9999, 4699 9900 🖀 www.virinchikospitals.com 🛞 contact_us@virinchikospitals.com 🕐 www.t

Market Positioning on Science & Technology Innovations

Alignment across Architecture, Operations, Equipment & Branding



Cell Correct Life Sciences Innovations

> How Matters Process Innovations

V-Connect Widest Mobility Innovations

Patients & Patents Doctor Focussed Innovations

C.O.N.N.E.C.T.[™] Specialties















Cardiology

Orthopedics

Neurology

Nephrology

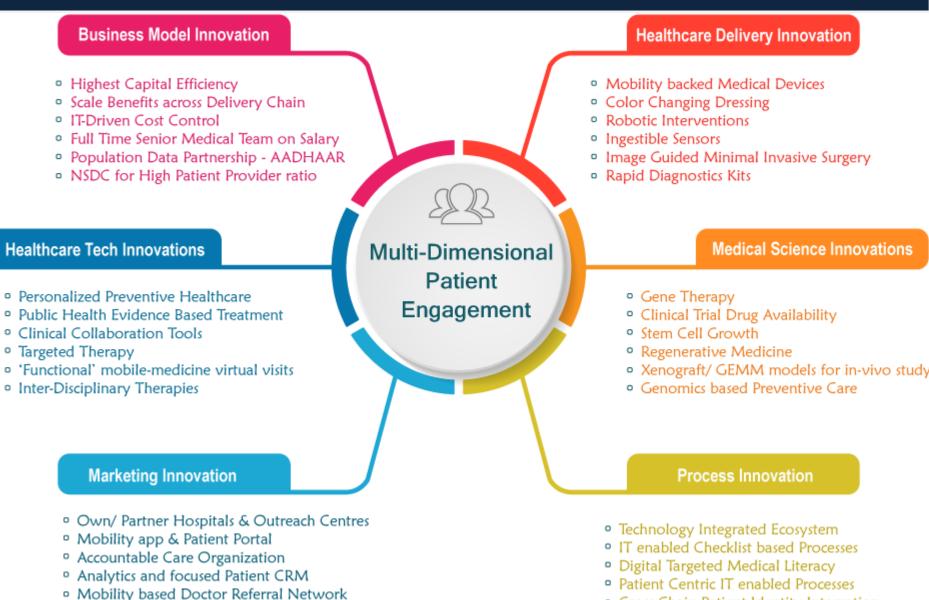
Emergency

ency (

Cancer Care

Transplant

Cross Delivery Model Innovation



- Mobility based Doctor Referral Netwo
 Leadership in Content Marketing
- Leadership in Content Marketing

Payment Integrations

Cross Chain Patient Identity Integration

Eleven Operation Theatres, One Forty ICU Beds

Higher share of Facilities commensurate to Super speciality focus

Integrated OT-CSSD-Transplant Complex



- Amongst the Largest OTs in the Industry
- Laminar Flow with Highest Luminosity OT Lights and Specialized OT Tables
- Specialized OT equipment dedicated to each OTs
- Sterile corridor distinctly separate from Dirty Corridors

Class 100,000 Clean Room ICU



- 100% Digital Critical Care with integrated mobility and bed side device interface
- 100% Infection Isolation across all Medical ICU beds with separate Step Down ICU
- All Critical Care Beds on a single floor to limit man-material-methods exchange

State of Art Diagnostics with Global Leading Technology

All Equipment procured with an eye on Imminent Medical Innovation

3 Tesla MRI



Spectral 128 Slice



PET CT with Clear.Q Image Reconstruction

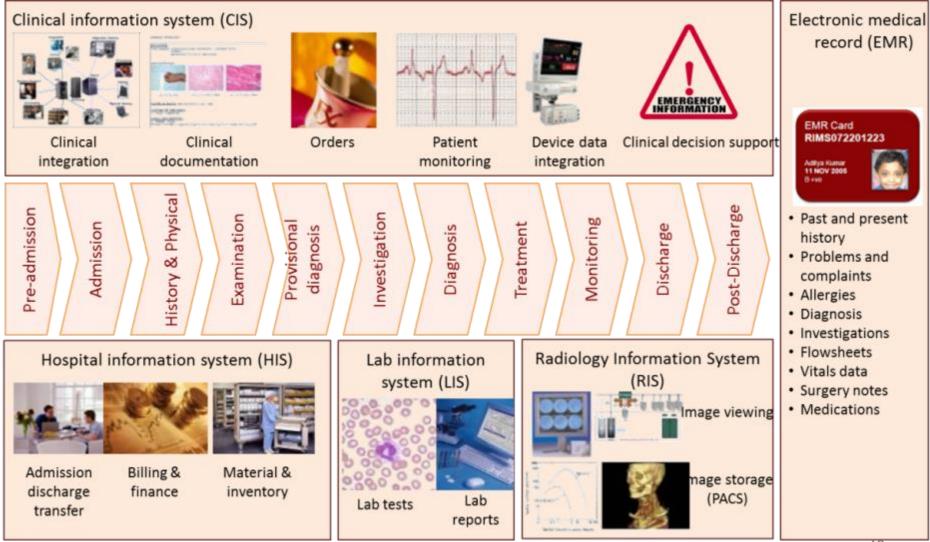


Ceiling mounted Cath Lab with IVUS & FFR packages



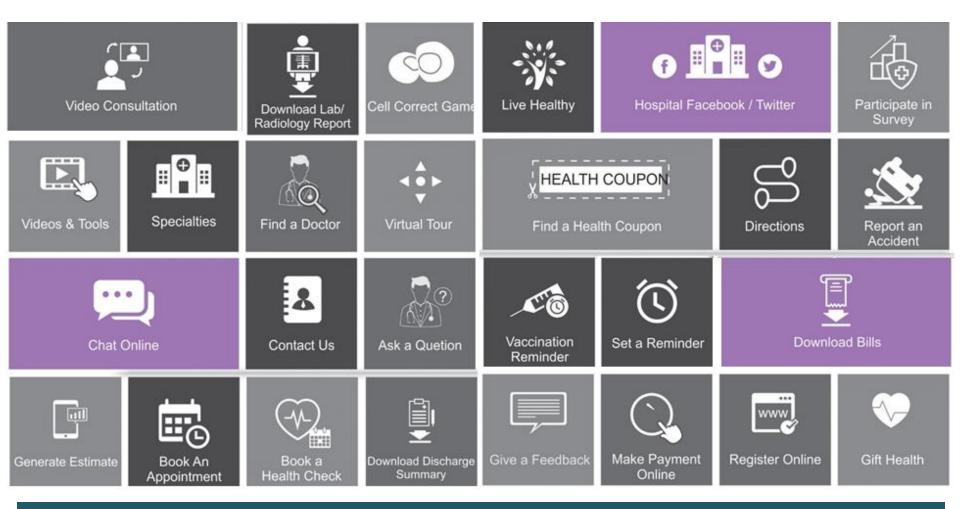
Best in Class In-house HIS System–proven over 100 hospitals

Forms the backbone EMR & HIS for paperless IT system



Healthcare Services: Delivery through Information Technology

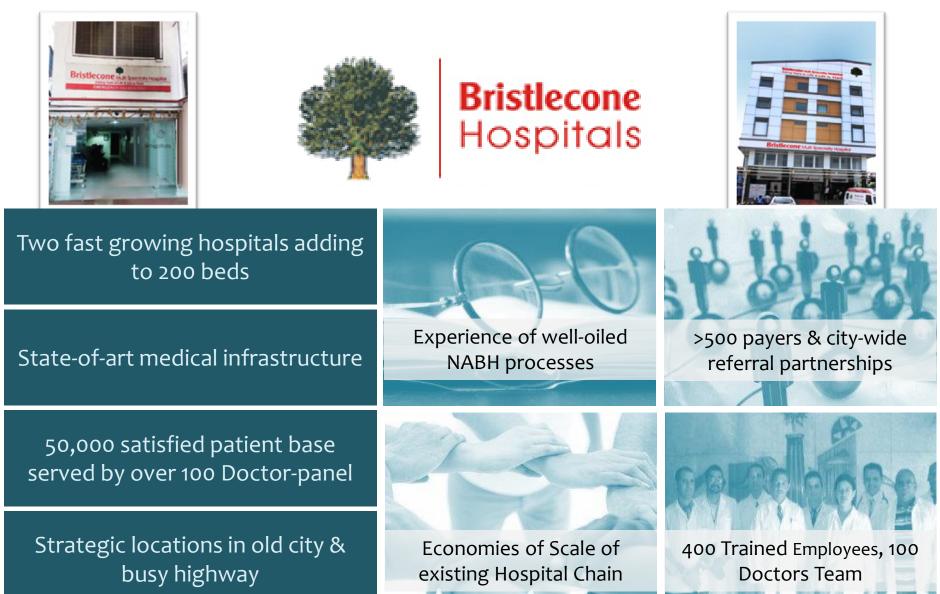
Comprehensive Mobility Portfolio –unparalleled in Industry



In-house Mobility Expertise leveraged to Provide unmatched Patient Experience

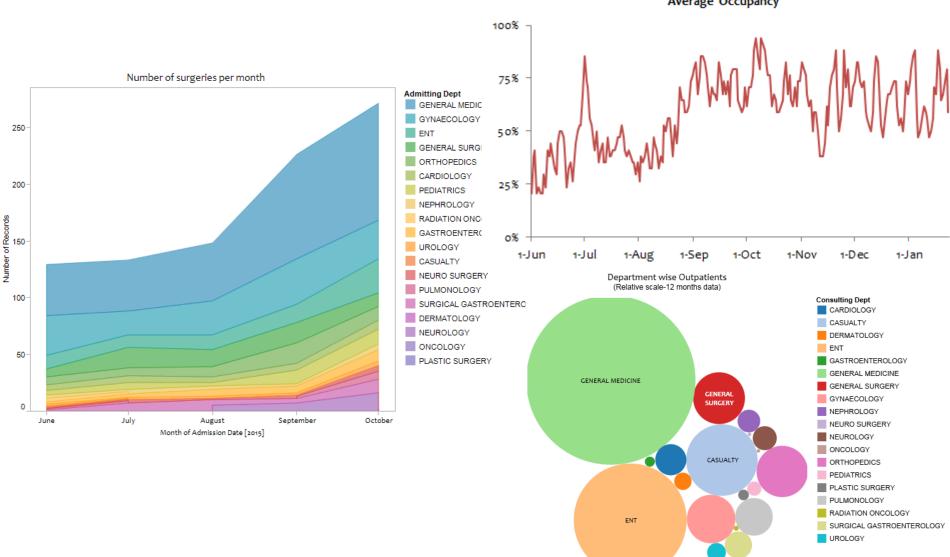
Bristlecone – Budget Brand with loyal Patient Base

Merged with Virinchi in FY 2016-17



Bristlecone has delivered strong operating metrics

50,000+ patients, 80% average occupancy



Average Occupancy

- IT Products & Services
- Healthcare Delivery & Services
 - Virinchi Hospitals
 - v23 Health App
 - vLearn NSDC Program
 - Virinchi Combinatorics

Single Platform with ~50 Healthcare Apps



Mobility based Healthcare IT network of Patients & Partner providers

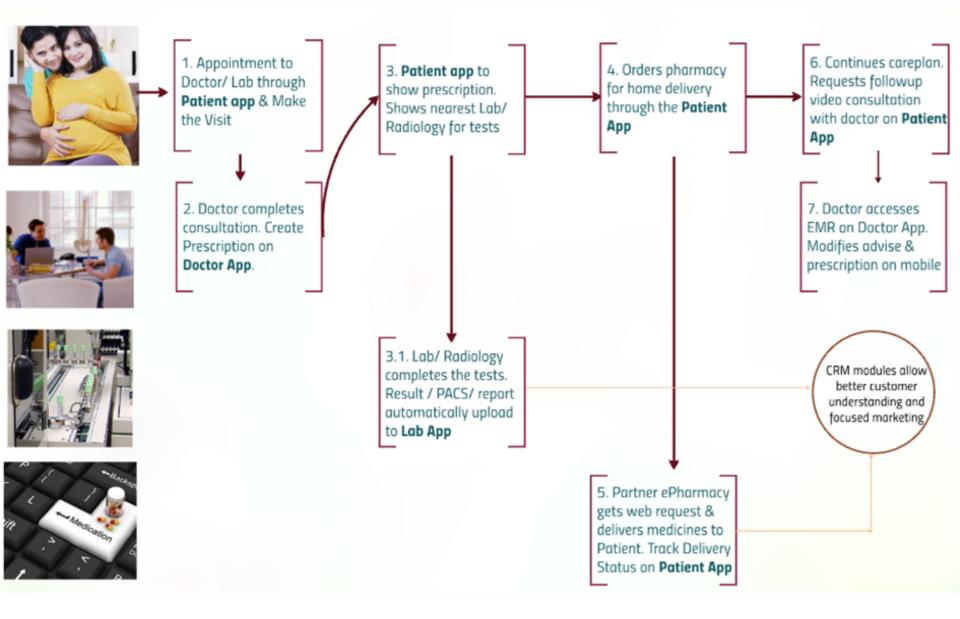
viringhi (C-----

0200

67

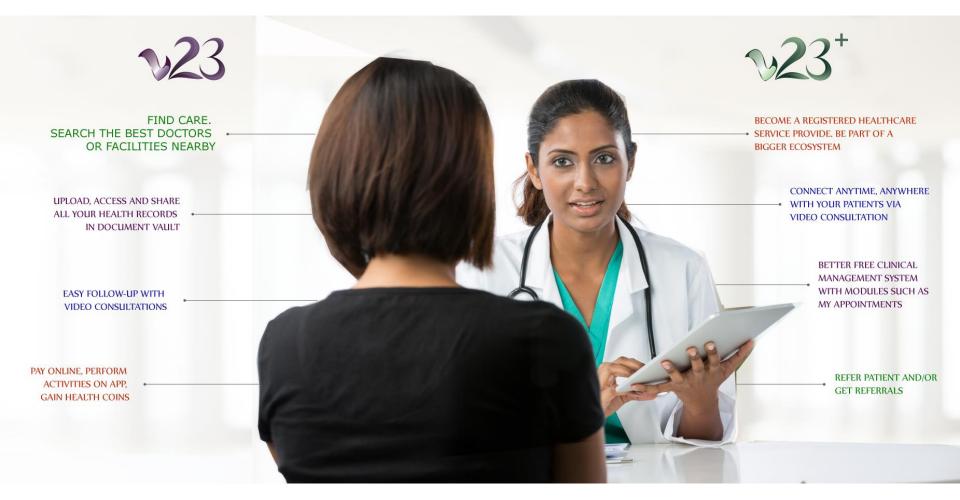


Ecosystem approach for Healthcare Delivery



Existing HIS, LIS, RIS, Clinic ERP to be offered free

Currently Healthcare ERP is fragmented from Rs. 10,000 to Rs. 50,000,000 for different providers



Ecosystem Approach for Healthcare Delivery

- IT Products & Services
- Healthcare Delivery & Services
 - Virinchi Hospitals
 - v23 Health App
 - vLearn NSDC Program
 - Virinchi Combinatorics

Healthcare Services - Learning

Virinchi Learning

NSDC funded project to upskill healthcare workers

- Govt. of India funded project to upskill Healthcare Workers in the Region
- Govt. of India laid course curriculum
- Course s ranging from OT nurses, Phlebotomist, General Duty Assistant, Diabetes Technicians etc.
- Strong mix of experienced faculty and hands on training in group hospitals
- State of Art Learning Management Solution for self learning and monitor performance
- Over 80,000 hospital staff to be trained and upskilled over next 10 years, Over 1000 staff in the next 12 months.
 - Large pool of in house trained human resources creates strategic advantage

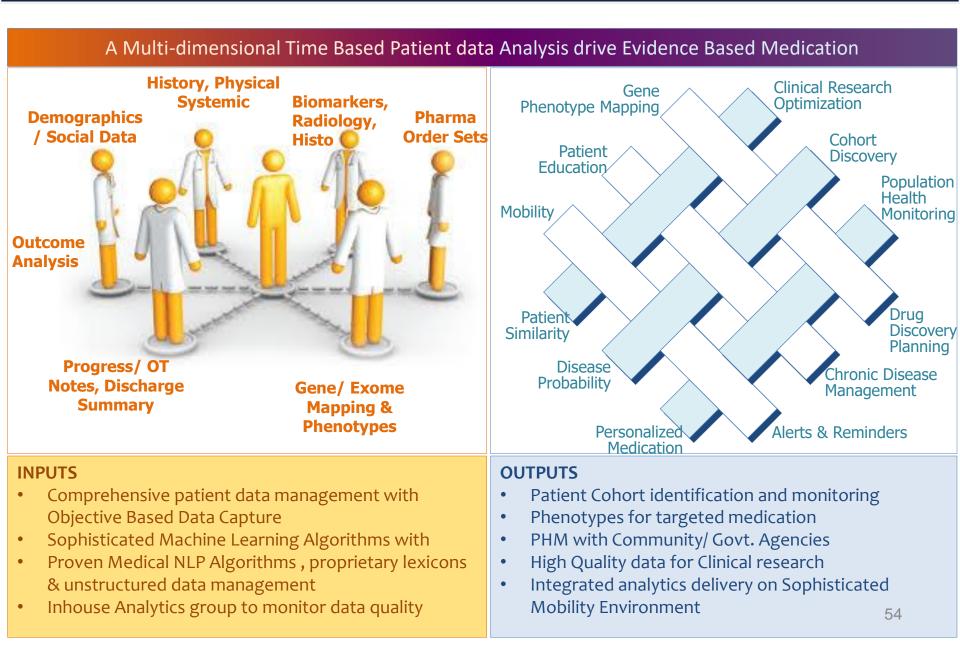


Select Courses

OT Technician Anaesthesia Technician Dialysis Technician **Diabetes Fducator** Cardiac Technician Emergency Medical Technician General Duty Assistants Blood Bank Technicians Dietician Technicians Assistant Physiotherapist Medical Equipment Technicians Radiology Technician Pharmacy Technician Medical Lab Technician Phlebotomist

- IT Products & Services
- Healthcare Delivery & Services
 - Virinchi Hospitals
 - v23 Health App
 - vLearn NSDC Program
 - Virinchi Combinatorics

Patient Tensor based Research Approach – Redefining EBM in India



Contacts



K. Ravindranath Tagore tagore@virinchi.com +91 40 48199999

Virinchi Corporate Office, 8-2-372/5&6, Road #1, Banjara Hills, Hyderabad 500034 www.virinchi.com 55